



Uchelgais Gogledd Cymru
Ambition North Wales

North Wales Growth Deal Quarterly Performance Report

2024-25 Quarter 3 (October - December 2024)

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01 PORTFOLIO DIRECTOR SUMMARY

During the quarter we saw the Parc Bryn Cegin Outline Business Case approved by the Economic Ambition Board: The aim of the project is to provide modern energy efficient low carbon employment units at Parc Bryn Cegin, Bangor creating new employment and business expansion opportunities. The planning application for the site has also been submitted to Cyngor Gwynedd for consideration. The Full Business Case for the project is currently being developed and will be presented for Board approval early in the new year.

The Economic Ambition Board also approved the change request for the swing inclusion in the Responsible Adventure Project, the Outline business Case for the project is being finalised ready for presenting through the approval process in January/February.

The updated Portfolio Business Case has now been approved by the Board and submitted to Welsh and UK Governments as part of the annual award of funding process.

The annual Portfolio Gateway Review of the Growth Deal was carried out by a panel of independent experts during October. The Portfolio Management Office are currently working on addressing the 4 recommendations set out in the report.

During the quarter we successfully appointed two fund advisors to prepare and mobilise our Clean Energy Fund, which will launch in 2025. WCVA will work in conjunction with Community Energy Wales on a voluntary sector sub-fund and Umi will lead the sub-fund targeting the private sector. The investment strategy is being developed for the fund in preparation for the Full Business Case approval.

Industry consultation for the Connected Key Sites and Corridors 4G+ project concluded during the quarter; valuable feedback was received to guide the design of the interventions. The Advanced Wireless project commenced market engagement following OBC approval last quarter.

Both projects within the Innovation in High Value Manufacturing programme are progressing well. Construction of the Enterprise Engineering and Optics Centre is progressing well with the building watertight and internal fixtures being made. Hedd and Eiliw visited the site to see the progress during the quarter. Work on the refurbishment of the Henfaes site for the Centre for Environmental Biotechnology project is on schedule.

December saw several of the Shared Prosperity Funded workstreams draw to a close. The team have secured an extension to the project timescale in order to wrap up other workstreams. Core work on SPF project assessing feasibility of public sector asset 'access agreements' for telecoms use concluded this quarter with positive results.

Looking forward 2025 sets out to be an exciting year for Ambition North Wales and the Growth Deal. Work is progressing to transfer the Growth Deal and the Portfolio Management Office team into the Corporate Joint Committee by 1st of April. We are on track to see a number of projects move into delivery during the year.



Alwen Williams
Portfolio Director
Ambition North Wales

O2 PORTFOLIO PERFORMANCE

Theme	RAG Status	Commentary
Portfolio Business Case	Green	The Portfolio Business Case 2024 update was approved by the Economic Ambition Board in October and has been submitted to Welsh Government and UK Government as part of the annual award of funding process.
Delivery Pipeline	Yellow	The delivery pipeline is consistent with the 2024 Portfolio Business Case, with projects reporting against this timetable currently.
Governance	Green	The Portfolio, Programme and Project Management Framework is now well established with the Portfolio Board and five Programme Boards operating effectively. A Conflicts of Interest procedure is in place across all Boards.
Assurance	Green	The fifth annual Growth Deal assurance review (Programme Assurance Review) was completed in October 2024 with the report delivering a 'Red' confidence rating for the portfolio. A follow up Assurance of Action Plan (AAP) review will take place in April 2025.
Resource and Capacity	Green	The Low Carbon Energy Programme Manager will leave his role in January 2025; an interim Low Carbon Energy Programme Manager has been appointed for 6 months whilst we appoint the replacement. The recruitment campaign is currently underway. Fixed term contracts (not including staff funded by LEAP or SPF) currently run until March 2026, reducing the risk of staff leaving in the short term.
Finance	Yellow	A total of £8.47m Growth Deal funding has been spent to date. This included £2.15m on the Digital Signal Processing Centre, £4.81m on the Enterprise Engineering & Optics Centre and £1.51m to fund the revenue expenditure.
Investment	Red	Securing the public and private sector investment required to deliver the Growth Deal remains a significant risk across the portfolio. The Economic Ambition Board approved the Investment Strategy during their meeting in March 2024.
Risk	Red	Overall risk profile remains consistent with Quarter 2. Procurement of the support services framework (2023 PAR recommendation) is underway and due to be appointed in Q4. A number of high residual risks remain which are being managed by the PMO including affordability, consenting, delay and investment.
Benefits Monitoring & Evaluation	Green	Trainings have been held with Ambition North Wales and Project Sponsors in how to use the Benefits Reporting platform. Projects have all uploaded their indicators, both projects that are in delivery have started populating the platform enabling the project, programme and portfolio teams to track progress towards spending objectives and benefits.
Emissions and Biodiversity	Green	The final draft of the streamlined methodology is currently being finalised, ready to be shared early in 2025. Discussions are underway to consider supporting a small number of Local Authorities as 'Pioneer Councils' to help embed the methodology. Led by subject matter experts from Grant Thornton and Arup, two virtual training sessions took place in November 2024, with around 70 local authority and environmental officers attending.
Communication and Engagement	Green	Press releases were issued on the approval of the outline business case for the Advanced Wireless project; the election of our new Chair and Vice-chair, our SPF funded Rural Digital Connectivity project, new Agri-Food Tech Launchpad funding, the Deeside Anaerobic Digestion Plant project securing full private sector investment, and the appointment of fund advisors to mobilise our Clean Energy Fund. We worked with Business News Wales to produce a Podcast focusing on the role of Ambition North Wales, which was supported by articles from members of the PMO. Our social media channels covered promotion of our social value workshop, contributions at events, recruitment, tender opportunities, and a package of end of year highlights to bring 2024 to a close. Our engagement and reach on social media continued to grow and there were 8.4k active users of our website.

03 DIGITAL PROGRAMME PERFORMANCE

Programme Aim

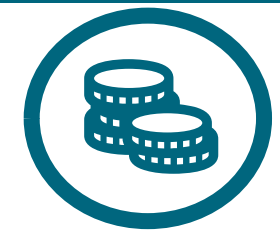
Deliver the step change in digital connectivity needed to ensure North Wales is able to satisfy user demand, maintain pace with the rest of the UK, unlock the potential of priority sectors and sites and underpin a flourishing innovation ecosystem.



Job Creation Target
380



GVA investment target
£158m



Total Investment
£41.7m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> • In depth industry consultation for the Connected Key Sites and Corridors '4G+' project concluded this quarter., with valuable feedback received to guide the design of the four proposed interventions. Preparations for the Full Business Case are now well advanced. • Core work on SPF project assessing feasibility of public sector asset 'access agreements' for telecoms use concluded this quarter with positive results. • The Connected Campuses LPWAN project is now in network design stage with capital procurement due to start next quarter. The Advanced Wireless project has started market engagement following OBC approval last quarter. • Dependencies remain for Last Few % and Full Fibre projects, associated with UK Government Project Gigabit broadband investment with all regional contracts expected to be awarded by next quarter, providing clarity on scope for Growth Deal intervention.



Cllr. Mark Pritchard
Lead Member



David Fitzsimon
Senior Responsible
Owner



Stuart Whitfield
Programme
Manager



Delivering to Plan with only minor issues to address (no action required)



Delivery behind schedule and /moderate issues to address (management action in place)



Delivery significantly behind schedule and/or significant issues to address (urgent action required)

03 DIGITAL PROGRAMME PERFORMANCE

Project (Project Sponsor)		Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Digital Signal Processing Centre Bangor University		<ul style="list-style-type: none"> Project Implementation 	<ul style="list-style-type: none"> Final business justification case for the third tranche of funding to purchase equipment submitted for approval. 	<ul style="list-style-type: none"> Approval of the business justification case and purchasing of equipment 		<ul style="list-style-type: none"> Final Business Justification Case now submitted
Connecting the Last Few % Ambition North Wales		<ul style="list-style-type: none"> Developing the Full Business Case 	<ul style="list-style-type: none"> Shared Prosperity Fund 'Rural Digital Connectivity' support project completed.. 	<ul style="list-style-type: none"> Final UK Government broadband investment contract to be awarded for the region 		<ul style="list-style-type: none"> UK Government investment in broadband in the region due to commence following current procurement for its 'cross regional' framework. Outcome of this will define premises for Growth Deal intervention..
Connected Key Sites and Corridors Ambition North Wales	4G+	<ul style="list-style-type: none"> Developing the Full Business Case 	<ul style="list-style-type: none"> 4G+ market engagement concluded and terms of funding schemes drafted. Shared Prosperity Fund 'Access Agreements' work completed; 	<ul style="list-style-type: none"> Final UK Government broadband investment contract to be awarded for the region 4G+ FBC to be submitted for PMO review 		<ul style="list-style-type: none"> 4G+ project has now consulted network operators to confirm requirements for the proposed interventions
	Full Fibre	<ul style="list-style-type: none"> Developing the Outline Business Case 				<ul style="list-style-type: none"> Full Fibre project will recommence following outcome of UK Government's final cross regional procurement for gigabit broadband.
Connected Campuses Ambition North Wales	Advanced Wireless	<ul style="list-style-type: none"> Developing the Full Business Case 	<ul style="list-style-type: none"> Market engagement for Advanced Wireless project underway 	<ul style="list-style-type: none"> Grant scheme and draft FBC for Advanced Wireless project. 		<ul style="list-style-type: none"> Advanced Wireless now developing Full Business Case
	LPWAN	<ul style="list-style-type: none"> Project Implementation 	<ul style="list-style-type: none"> LPWAN network design now instructed due to complete Jan 25 	<ul style="list-style-type: none"> Procurement of equipment for LPWAN project and installation services. Councils' LoRaWAN deployment plans to be submitted to Ambition North Wales prior to delivery. 		<ul style="list-style-type: none"> LPWAN progressing with network design advanced and capital procurement being prepared.

04 LOW CARBON ENERGY PROGRAMME PERFORMANCE

Programme Aim

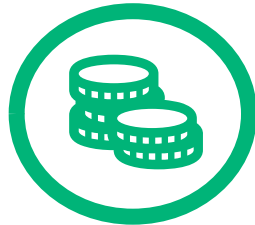
To unlock the economic benefits of transformational low carbon energy projects and position North Wales as a leading UK location for low carbon energy generation, innovation and supply chain investment.



Job Creation Target
980



GVA investment target
£530m



Total Investment
£668.5m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> • Cydnherth - Draft Full Business Case has been issued following confirmation of project costs and identifying solution for funding gap. • Smart Local Energy - Fund Advisors appointed and are developing the investment strategy for the fund in preparation for the Full Business Case approval in Quarter 1 2025-26. • Egni - Bangor University confirmed project development is to be put on hold until there is certainty on the Anglesey Freeport funding.



Cllr Gary Pritchard
Lead Member



Dylan Williams
Senior Responsible
Owner



VACANT ROLE
Programme
Manager



Delivering to Plan with only minor issues to address (no action required)



Delivery behind schedule and /moderate issues to address (management action in place)



Delivery significantly behind schedule and/or significant issues to address (urgent action required)

04 LOW CARBON ENERGY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Cydnherth (Morlais) Menter Môn	Developing the Full Business Case	<ul style="list-style-type: none"> Cost finalisation completed. Draft FBC produced. 	<ul style="list-style-type: none"> Present FBC for approval Finalise funding agreement. Start on site. 		<ul style="list-style-type: none"> Project is amber whilst FBC is going through the approval process.
NEW-H2 Ambition North Wales	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> Uniper have confirmed withdrawal as one of the joint-sponsors of the project. 	<ul style="list-style-type: none"> Wales and West Utilities as the other joint-sponsor are currently looking at potential options to collaborate with an alternative sponsor to progress the project. 		<ul style="list-style-type: none"> Project is red following Uniper's withdrawal.
Egni Bangor University	Developing the Full Business Case	<ul style="list-style-type: none"> Bangor University confirmed project development is to be put on hold until there is certainty on the Anglesey Freeport funding. 	<ul style="list-style-type: none"> Continue development of the Full Business Case. 		<ul style="list-style-type: none"> Project is on hold subject to the freeport Full Business Case approval by UK Government.
Smart Local Energy Ambition North Wales	Developing the Full Business Case	<ul style="list-style-type: none"> Fund advisors appointed. Finalising the SPF funded bid writing support with some claims extending into the next quarter. 	<ul style="list-style-type: none"> Finalise investment strategy and draft Full Business Case. Closure of SPF funded bid-writing support package. 		<ul style="list-style-type: none"> Project is green as the development towards the FBC is on track.
Trawsfynydd Cwmni Eginio	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> Ongoing discussions with key stakeholders to consider potential options for Trawsfynydd Site. 	<ul style="list-style-type: none"> No significant actions planned until decisions are made by Great British Nuclear (GBN) and UK Government on technology selection and site selection. 		<ul style="list-style-type: none"> No Change; Trawsfynydd not likely to be selected in the first tranche of new nuclear developments. Waiting for confirmation from UK Government.
Holyhead Hydrogen Hub Menter Môn	Developing the Outline Business Case	<ul style="list-style-type: none"> Menter Môn and EDF Hynamics have had positive offtake discussions with various offtakers to be explored further in the new year. 	<ul style="list-style-type: none"> Further the discussions with Welsh Government and DESNZ to explore opportunities to secure offtake agreements from the public sector; Firm up business case development timetable now there is more certainty on offtake. 		<ul style="list-style-type: none"> RAG status remains amber as offtake position continues to be firmed up.

05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Programme Aim

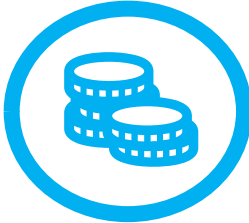
To address the shortage of suitable land and properties for business growth and to bring forward sites for housing development. To deliver improvements that stimulate investment in sites and premises in the Port of Holyhead and the wider region. Enables other programmes by ensuring the right land and property infrastructure is available.



Job Creation Target
2280



GVA investment target
£129bn



Total Investment
£355.4m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> • Warren Hall, Broughton - Welsh Government and their consultants are discussing the draft airfield safety compliance report for Warren Hall with Airbus UK and it is planned that these discussions will complete by end January 2025. • Western Gateway, Wrexham - WSP have agreed baseline assumptions to undertake the Welsh Transport Appraisal Guidance (WelTAG) Lite assessment and are collating baseline evidence that can be used in their assessment model. • Former North Wales Hospital, Denbigh - The S106 agreement is targeting completion in January 2025.. Discussions on the funding agreement with Jones Bros slowed down in quarter 3 and the PMO are pressing to agree the draft document prior to the S106 discussions. • Parc Bryn Cegin, Bangor - The Project Outline Business Case was approved in December 2024 and the projects planning application was submitted to Cyngor Gwynedd.

05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Western Gateway, Wrexham Wrexham County Borough Council	Developing the Outline Business Case	<ul style="list-style-type: none"> • WelTAG Lite assessment to continue with a report to be issued in Q4 2024/25 	<ul style="list-style-type: none"> • Delivery of the report by WSP with a recommendation as to how the Western Gateway project highway connectivity can proceed. 		<ul style="list-style-type: none"> • The project risk rating revised to amber following the Minister for North Wales and Transport indicating Welsh Government could review the Road Review recommendations for future Highway Capital Projects.
Warren Hall, Broughton Welsh Government / Ambition North Wales	Developing the Outline Business Case	<ul style="list-style-type: none"> • Welsh Governments, their consultants and Airbus UK are agreeing the content of the draft report and are aiming to complete these discussions by end of January 2025 	<ul style="list-style-type: none"> • Finalise the Welsh Government consultant's report on the sites ability to meet the airfield safety case with Airbus UK. 		<ul style="list-style-type: none"> • Project risk rating remains at amber as revising the airfield safety case is still to be fully assessed and agreed by Airbus UK.
Former North Wales Hospital, Denbighshire Jones Bros (Ruthin) Limited / Denbighshire County Council	The Full Business Case is approved, and the Project is moving towards implementation.	<ul style="list-style-type: none"> • Levelling Up funding Round 3 memorandum of understanding completed by UK Government and returned to Denbighshire County Council. • S106 agreement making slow progress • Grant funding agreement discussions made slow progress the late summer. 	<ul style="list-style-type: none"> • The Subsidy Support referral to the Competition and Markets Authority to be registered on the Authority website; • Complete the funding agreement with Jones Bros; • S106 to be approved by Denbighshire County Council in January 2025 but this may slip. • Commencement of Phase 1 anticipated for the end of Q1 2025. 		<ul style="list-style-type: none"> • Green risk rating retained for the project at the moment.
Parc Bryn Cegin, Bangor Welsh Government / Ambition North Wales	Developing the Full Business Case	<ul style="list-style-type: none"> • Approval of the Outline Business Case by the Economic Ambition Board. • SP Projects submitted the full planning application in December 2024. completed a final budget estimate in August. 	<ul style="list-style-type: none"> • Complete and obtain approval of the Full Business Case • Complete notification of Subsidy Support referral. • Complete Joint Venture Agreement • Commence Invitation to Tender 		<ul style="list-style-type: none"> • Green risk rating retained for the project as it is on programme for delivery in mid 2025.

05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Holyhead Gateway Stena Line Ports Limited	Developing the Outline Business Case	<ul style="list-style-type: none"> Stena have asked to pause the project development pending the outcome of their commercial negotiations with the offshore energy sector. 	<ul style="list-style-type: none"> Ongoing dialogue with Stena as regards discussions with Offshore Wind developers to assess progress. 		<ul style="list-style-type: none"> Risk rating moved to red as negotiations with end user of new port areas to be completed prior to proceeding.
Kinmel Studios	The Project is under review	<ul style="list-style-type: none"> Discussions with the former Managing Director has confirmed there are two funders and a UK TV & Film Production interested in the project. 	<ul style="list-style-type: none"> Revised proposals to be tabled for consideration in January 2025. PMO to make own investigations regarding demand and supply of studio space within the UK. 		<ul style="list-style-type: none"> Risk rating remains red pending further information/discussions.
Wrexham Gateway Wrexham County Borough Council	Developing the Outline Business Case	<ul style="list-style-type: none"> Consultancy Team are developing the Outline Planning Application. 	<ul style="list-style-type: none"> Development of the Outline Business Case by the Council to commence. Outline Planning application to be submitted 		<ul style="list-style-type: none"> Risk rating as green given project is progressing to OBC/Outline Planning stage.



Cllr Jason McLellan
Lead Member



Andrew Farrow
Senior Responsible
Owner



David Mathews
Programme
Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
to address (urgent action required)

06 AGRI-FOOD AND TOURISM PROGRAMME PERFORMANCE

Programme Aim

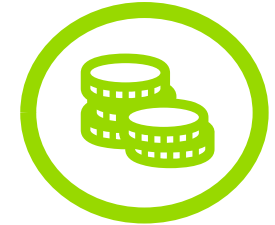
The Agri-food and Tourism Programme will optimise employment and training opportunities in North Wales by providing support facilities to ensure that the region has the skills needed to excel and become world leading. The Programme will also ensure prosperity through sustainably maximising our environment and landscape.



Job Creation Target
380



GVA investment target
£281m



Total Investment
£41.3m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> The Responsible Adventure project received an Amber rating in their Gateway 2 Review, very positive outcome with only two critical recommendations. First draft of their Outline Business Case was submitted to the Portfolio Management Office. The full planning application for the swing and pre-planning applications for the other two adventures have been submitted to Cyngor Gwynedd. The change request for the swing inclusion was endorsed by the Economic Ambition Board on the 6th December 2024. The Tourism Talent Network's Grant Funding Agreement is nearing completion. Selection of the final spoke has been presented, Grwp Llandrillo-Menai are drafting a Business Justification Case for full endorsement. Snowdonia Hospitality and Leisure's decision to withdraw from needing Growth Deal funding, replacement spoke selection in process. The Glynllifon Rural Economy Hub presented the proposed change to the programme board. A formal change request process will commence in Quarter 4.



Cllr Charlie McCoubrey
Lead Member



Sioned Williams
Senior Responsible
Owner



Eilw Hughes
Programme Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
to address (urgent action required)

06 AGRI-FOOD AND TOURISM PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Glynllifon Rural Economy Hub Grŵp Llandrillo Menai	Developing the Change request	<ul style="list-style-type: none"> The project team presented the re-scoping of the project to the programme board, who requested that the formal change request process be started. 	<ul style="list-style-type: none"> Change request to be presented to the Economic Ambition Board in February. Drafting of required BJC for new elements of the project if change request is approved. 		<ul style="list-style-type: none"> Rating remains red due to project delays and re-scoping of project.
Tourism Talent Network Grŵp Llandrillo Menai	Project Implementation	<ul style="list-style-type: none"> Final drafting of Grant Funding Agreement. Final Spoke selection presented to programme board and endorsement to move to drafting the Business Justification Case. Rebranding finalised by Grŵp Llandrillo Menai Snowdonia Hospitality and Leisure decided to withdraw their request for Growth Deal; funding, however, continue to form part of the wider project. 	<ul style="list-style-type: none"> Funding agreement to be completed. Commence construction. Present BJC for final spoke selection. Continuation to work with the possible replacement spoke before final decision and presenting a change request. 		<ul style="list-style-type: none"> Green rating as Final Business Case has been approved and good progress has been made on the Grant Funding Agreement.
Responsible Adventure Zip World	Developing the Outline Business Case.	<ul style="list-style-type: none"> Gateway 2 Review – Amber rating, successful review with only two critical recommendations. Endorsement of the change request for the inclusion of the swing approved by the Economic Ambition Board on the 6th December 2024. Full planning application submission for the swing at the Penrhyn site. Pre-planning applications for Slate explorer and cable car at the Llechwedd site. 	<ul style="list-style-type: none"> Submit the Outline Business Case for Board approval Address Gateway 2 review recommendations. Stakeholder engagement. Planning approval for swing Submission of full planning applications for two adventures at the Llechwedd site. 		<ul style="list-style-type: none"> Amber rating primarily due to planning risk but good progress has been made with approval of change request and progress on Outline Business Case.

07 INNOVATION IN HIGH VALUE MANUFACTURING PROGRAMME PERFORMANCE

Programme Aim

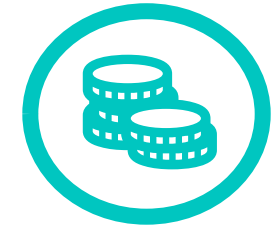
To consolidate North Wales position as a powerful and innovative high value manufacturing cluster, building on existing specialisms and leading expertise to create a higher value, more diverse economic base that supports the transition to a low carbon economy.



Job Creation Target
180



GVA investment target
£114m



Total Investment
£39.5m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> Construction of the Enterprise Engineering and Optics Centre is progressing well with the building watertight and internal fixtures being made. Identified an experienced contractor for Optic refurbishment, slight change in delivery due to higher inflation costs. Further procurement for the project equipment has been launched. The project is currently developing their Business Justification cases. Centre for Environmental Biotechnology project progressing well, with the refurbishment of Henfaes on schedule. Procurement of equipment is in progress.



TBC
Lead Member



Tony Ward
Senior Responsible
Owner



Eilw Hughes
Programme Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
to address (urgent action required)

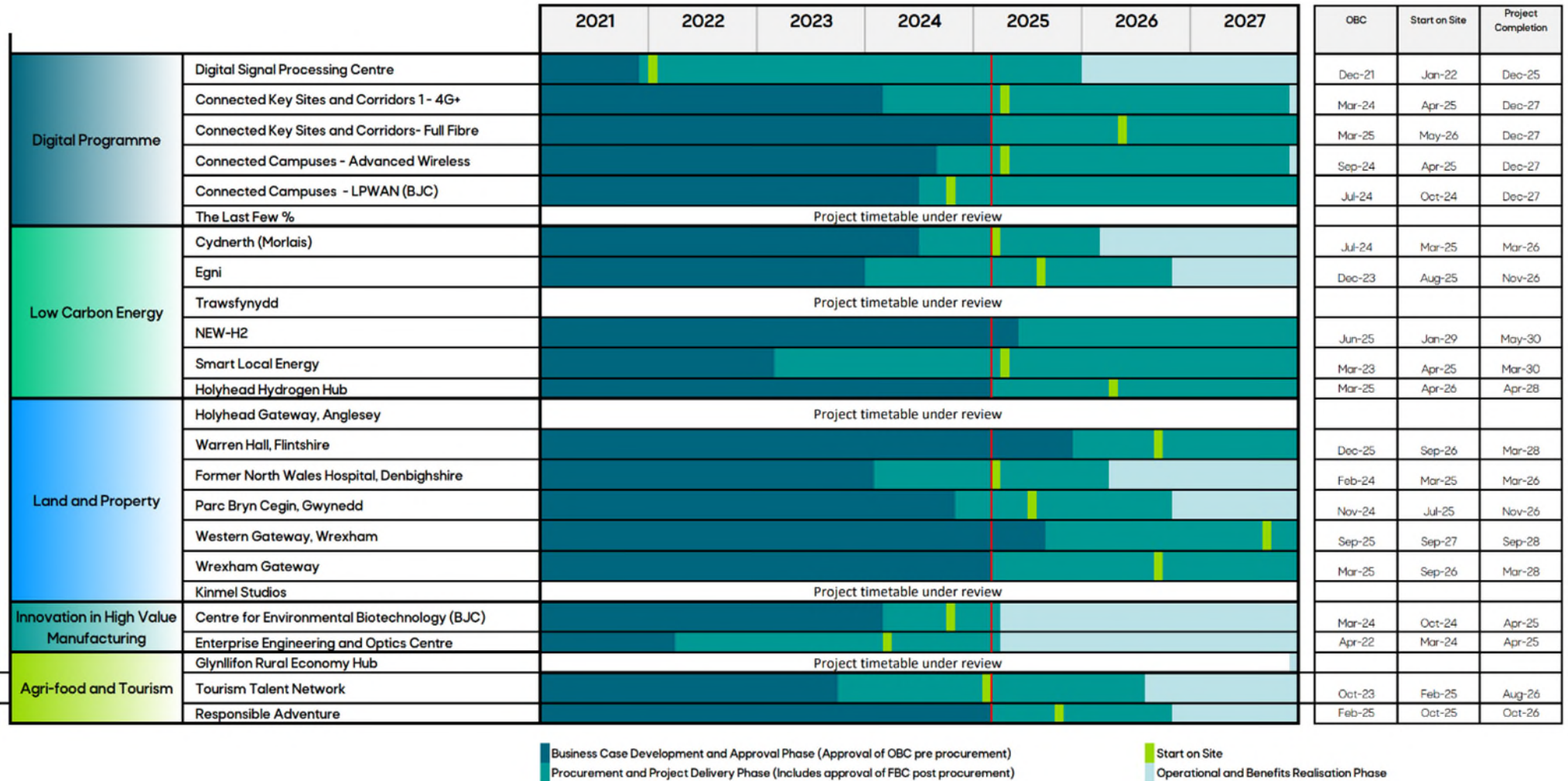
07 INNOVATION IN HIGH VALUE MANUFACTURING PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Enterprise Engineering and Optics Centre Wrexham University	Project Implementation	<ul style="list-style-type: none"> OpTIC tender responses received, as a result of inflation costs, the quotes received has resulted in modification of original scope, a workshop was held with Ambition North Wales and decision made on a pragmatic way forward securing the benefits would not be reflected in the modification. No additional funding required. ITT issued for the Plas Coch equipment. Development of the Business Justification Cases. 	<ul style="list-style-type: none"> Authorisation to award the tender for OpTIC refurbishment and equipment. Sign off of final award of tender for Plas Coch equipment Business Justification Case approval. Progress Plas Coch build as planned. 		<ul style="list-style-type: none"> Project in delivery and on track
Centre for Environmental Biotechnology Bangor University	Project Implementation	<ul style="list-style-type: none"> Progression on Henfaes site is on track Procurement process for equipment for Thoday (phase 1) developing hand in hand with PMO as required. 	<ul style="list-style-type: none"> Final stages of Henfaes refurbishment Finalisation of procurement process. 		<ul style="list-style-type: none"> Project in delivery and on track

08 PROJECT PROGRESS TRACKER

Project		Consenting Stage				Stage 1	Stage 2	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7	Stage 8
		Pre-application stage	Outline planning / Consent	Full planning / Consent	Conditions discharged	Determine the Project context	Preparing the Strategic Outline Case	Preparing the Outline Business Case	Approval of the Outline Business Case	Preparing the Full Business Case	Approval of the Full Business Case	Project implementation and monitoring	Project Evaluation
Digital Signal Processing Centre		No planning required				✓	✓	✓	✓	✓	✓	✓	
Connected Key Sites and Corridors	4G+	Consenting requirements TBC				✓	✓	✓	✓	⌚			
	Full Fibre	Consenting requirements TBC				✓	✓	⌚					
Connected Campuses	LPWAN	No consenting requirements				✓	✓	✓	✓	✓	✓	⌚	
	Advanced Wireless	No consenting at grant scheme level				✓	✓	✓	✓	⌚			
Last Few %		Consenting requirements TBC				Project under review							
Cydnerth (Morlais)		✓	✓	✓	⌚	✓	✓	✓	✓	⌚			
Trawsfynydd Power Station		Consenting requirements TBC				Project under review							
Egni		✓	✓	⌚		✓	✓	✓	✓	⌚			
Smart Local Energy		No consenting required at fund level				✓	✓	✓	✓	⌚			
NEW-H2		Consenting requirements TBC				✓	⌚						
Holyhead Hydrogen Hub		✓	✓	⌚		✓	✓	⌚					
Holyhead Gateway		✓	✓	✓	⌚	Project under review							
Former North Wales Hospital		✓	✓	✓	⌚	✓	✓	✓	✓	✓	✓	⌚	
Western Gateway, Wrexham		⌚				✓	✓	⌚					
Warren Hall, Broughton		⌚				✓	✓	⌚					
Parc Bryn Cegin, Bangor		✓	✓	⌚		✓	✓	✓	✓	⌚			
Kinmel Studios		⌚				Project under review							
Wrexham Gateway		⌚				✓	✓	⌚					
Glynllifon Rural Economy Hub		⌚				Project under review							
Tourism Talent Network		✓	✓			✓	✓	✓	✓	✓	✓	⌚	
Responsible Adventure		⌚				✓	✓	✓	⌚				
Centre for Environmental Biotechnology		✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	
Enterprise Engineering and Optics		✓	✓	✓	⌚	✓	✓	✓	✓	✓	✓	✓	

09 GROWTH DEAL PROJECT DELIVERY PIPELINE



10 OBJECTIVE TRACKER - OVERVIEW OF DELIVERY

		Portfolio Business Case 2024 Targets		Approved Project Business Case Targets			Actual		
		Jobs Created (net)	(£M) Total Investment*	OBC/ FBC**	Jobs Created (net)	(£M) Total Investment*	Jobs Created (net)	(£M) Total Investment*	
Digital	Digital Signal Processing Centre (DSP)	33	2.96	FBC	33	2.96	16	2.33	
	Connecting the last few %	133	4.17	OBC	130	4.17	n/a	n/a	
	Connected Key Sites and Corridors	4G+	82	10.04	OBC	TBC at FBC	n/a	n/a	0
		Fibre	35		n/a	n/a	n/a	n/a	n/a
	Connected Campuses	LPWAN	20	39.04	BJC	20	1.14	0	0
Advanced Wireless		165	OBC		130	20	n/a	n/a	
Low Carbon Energy	Cydnherth (Morlais)	233	13.87	OBC	230	13.87	n/a	n/a	
	NEW-H2	88	130.00	n/a	n/a	n/a	n/a	n/a	
	Egni	49	3.94	OBC	49	3.94	n/a	n/a	
	Smart Local Energy	177	102.00	OBC	174	106.0	n/a	n/a	
	Trawsfynydd	111	244.12	n/a	n/a	n/a	n/a	n/a	
	Holyhead Hydrogen Hub	20	28.77	n/a	n/a	n/a	n/a	n/a	
	Withdrawn project	33	31.64	n/a	n/a	n/a	n/a	n/a	
Land and Property	Western Gateway, Wrexham	360	43.36	n/a	n/a	n/a	n/a	n/a	
	Warren Hall, Broughton	445	69.76	n/a	n/a	n/a	n/a	n/a	
	Former North Wales Hospital, Denbigh	70	94.70	FBC	70	107.0	0	0	
	Parc Bryn Cegin, Bangor	47	6.62	OBC	54	7.11	n/a	n/a	
	Holyhead Gateway	647	170.70	n/a	n/a	n/a	n/a	n/a	
	Wrexham Gateway	150	14.37	n/a	n/a	n/a	n/a	n/a	
	Kinmel Studios	200	32.00	n/a	n/a	n/a	n/a	n/a	
Agrifood and Tourism	Glynlifton Rural Economy Hub	92	16.79	OBC	96	12.85	n/a	n/a	
	Tourism Talent Network	68	19.03	FBC	68	19.03	0	0	
	Responsible Adventure	175	12.40	n/a	n/a	n/a	n/a	n/a	
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	78	18.12	FBC	70	18.12	0	4.81	
	Centre for Environmental Biotechnology	65	3.46	BJC	65	3.46	0	0	
Portfolio Management Office Costs			5.15				7	151	
Growth Deal Portfolio Total		Targets		8 OBC 6 FBC	Approved		Delivered		
		3,575	1,123		1,189	319.65	23	8.65	

* Total investment shown here includes Portfolio Management Office costs

** OBC - Outline Business Case, FBC - Full Business Case

11 GROWTH DEAL GRANT EXPENDITURE PROFILE

Programme	Project	Project Sponsor	2021/22 (£m)	2022/2 3 (£m)	2023/2 4 (£m)	2024/2 5 (£m)	2025/2 6 (£m)	2026/27 (£m)	2027/28 (£m)	2028/2 9 (£m)	2029/3 0 (£m)	2030/31 (£m)	2031/32 (£m)	2032/3 3 (£m)	2033/3 4 (£m)	2034/3 5 (£m)	Total (£m)
Digital	Digital Signal Processing Centre (DSP)	Bangor University	0.12	166	0.37	0.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.96
Digital	Connected Key Sites and Corridors	Ambition North Wales	0.00	0.00	0.00	0.00	0.98	3.27	3.27	0.94	0.41	0.00	0.00	0.00	0.00	0.00	8.87
Digital	Connected Campus	Ambition North Wales	0.00	0.00	0.00	0.00	0.80	5.10	9.80	4.98	0.00	0.00	0.00	0.00	0.00	0.00	20.68
Digital	Connecting the last few percent	Ambition North Wales	0.00	0.00	0.00	0.00	0.00	2.32	1.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.17
Low carbon energy	Cydnherth (Morlais)	Menter Môn	0.00	0.00	0.00	0.00	4.43	4.44	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.87
Low carbon energy	Egni	Bangor University	0.00	0.00	0.00	0.00	1.97	1.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.94
Low carbon energy	Trawsfynydd Power Station	Cwmni Eginio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.50	2.50	5.00	5.70	5.00	0.00	19.70
Low carbon energy	New H2	Ambition North Wales	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.30	2.30	3.10	1.53	0.00	0.00	11.23
Low carbon energy	Smart Local Energy	Ambition North Wales	0.00	0.00	0.00	0.00	3.00	9.25	9.25	3.13	3.00	0.00	0.00	0.00	0.00	0.00	24.63
Low carbon energy	Project Withdrawn (Deeside AD Plant)*	n/a	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.20	3.20	0.00	0.00	0.00	0.00	6.40
Low carbon energy	Holyhead Hydrogen Hub	Menter Môn	0.00	0.00	0.00	0.00	0.00	1.90	1.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.80
Land and property	Holyhead Gateway	Stena Line	0.00	0.00	0.00	0.00	0.00	0.00	11.49	11.49	11.49	0.00	0.00	0.00	0.00	0.00	34.47
Land and property	Warren Hall Strategic Site	Ambition North Wales	0.00	0.00	0.00	0.00	0.00	0.00	7.38	7.39	0.00	0.00	0.00	0.00	0.00	0.00	14.77
Land and property	Former North Wales Hospital, Denbigh	Ambition North Wales	0.00	0.00	0.00	0.00	3.47	3.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.94
Land and property	Parc Bryn Cegin Strategic Site	Ambition North Wales	0.00	0.00	0.00	0.00	3.93	1.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.91
Land and property	Western Gateway, Wrexham	Ambition North Wales	0.00	0.00	0.00	0.00	0.00	0.00	4.48	4.48	0.00	0.00	0.00	0.00	0.00	0.00	8.96
Land and property	Kinmel Studios	Stage Fifty	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.40	3.40	0.00	0.00	0.00	0.00	0.00	6.80
Land and property	Wrexham Gateway	Wrexham County Borough Council	0.00	0.00	0.00	0.00	0.00	2.79	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.79
Innovation in High Value Manufacturing	Centre of Environmental Biotechnology (CEB)	Bangor University	0.00	0.00	0.00	2.71	0.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.96
Innovation in High Value Manufacturing	Enterprise Engineering & Optics Centre	Wrexham University	0.00	0.00	0.75	6.52	4.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.55
Agri-food and tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	0.00	0.00	0.00	0.00	0.00	0.00	7.20	4.62	0.00	0.00	0.00	0.00	0.00	0.00	11.82
Agri-food and tourism	Tourism Talent Network	Grŵp Llandrillo Menai	0.00	0.00	0.00	1.57	2.85	0.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.43
Agri-food and tourism	Responsible Adventure	Zip World	0.00	0.00	0.00	0.00	2.30	3.70	0.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.20
2.15% to fund the Ambition North Wales revenue budget			0.22	0.28	0.56	0.90	1.35	0.66	0.46	0.15	0.15	0.10	0.10	0.10	0.07	0.05	5.15
Portfolio Total			0.34	194	1.68	12.51	29.61	40.86	59.28	42.58	22.45	8.10	8.20	7.33	5.07	0.05	240.00

2021/22, 2022/23 and 2023/24 is actual expenditure. Remaining profile is as forecast in the 2024/25 Capital Budget. Capital Profile has been updated as part of the Financial Review (December 2024).

12 GROWTH DEAL PROJECTS: CAPITAL FUNDING ALLOCATION PROFILE

Programme	Project	Project Sponsor	Profile 24/25 (£m)	Actual YTD (£m)	Variance (£m)*	Rationale
Digital	Digital Signal Processing Centre	Bangor University	0.81	0.00	-0.81	The next claim for the DSP project is scheduled by the end of the financial year.
	Connecting the Last Few %	Ambition North Wales	0.00	0.00	0.00	
	Connected Key Sites and Corridors	Ambition North Wales	0.00	0.00	0.00	
	Connected Campuses	Ambition North Wales	0.15	0.00	-0.15	
Low Carbon Energy	Cydnerth (Morlais)	Menter Môn	0.00	0.00	0.00	No Full Business Cases have been approved. Expenditure expected in second half of the year following Full Business Case approvals.
	NEW-H2	Ambition North Wales	0.00	0.00	0.00	
	Egni	Bangor University	0.00	0.00	0.00	
	Smart Local Energy	Ambition North Wales	0.00	0.00	0.00	
	Trawsfynydd Power Station	Cwmni Eginio	0.00	0.00	0.00	
	Withdrawn Project	n/a	0.00	0.00	0.00	
	Holyhead Hydrogen Hub	Menter Môn	0.00	0.00	0.00	
Land and Property	Western Gateway, Wrexham	Ambition North Wales	0.00	0.00	0.00	The Former North Wales Hospital Project is moving into delivery and will start claiming in 2025/26.
	Warren Hall, Broughton	Ambition North Wales	0.00	0.00	0.00	
	Former North Wales Hospital, Denbigh	Ambition North Wales	0.00	0.00	0.00	
	Parc Bryn Cegin, Bangor	Ambition North Wales	0.00	0.00	0.00	
	Holyhead Gateway	Stena line	0.00	0.00	0.00	
	Kinmel Studios		0.00	0.00	0.00	
	Wrexham Gateway	Wrexham County Borough Council	0.00	0.00	0.00	
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	0.00	0.00	0.00	The Tourism Talent Network Full Business Cases has been approved, with expenditure expected in 2024-25.
	Tourism Talent Network	Grŵp Llandrillo Menai	3.14	0.00	-3.14	
	Responsible Adventure	Zip World	0.00	0.00	0.00	
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	Glyndwr University	6.52	4.06	-2.46	The third claim for the EEOC has been paid. The fourth and fifth claim will also be submitted for processing within this financial year.
	Centre for Environmental Biotechnology	Bangor University	2.71	0.00	-2.71	
Portfolio Management Office Costs			1.1	0.45	-0.65	
Total			14.43	4.51	-9.92	

APPENDIX A - GROWTH DEAL PROJECTS SUMMARY

	Project	Sponsor	Summary
Digital	Digital Signal Processing Centre (DSP)	Bangor University	The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment.
	The last few %	Ambition North Wales	This project targets universal superfast coverage across North Wales, which have yet to be served by other means and cannot obtain speeds of at least 30Mbps (download).
	Connected Key Sites and Corridors	Ambition North Wales	This project aims to enhance the reliability and quality of mobile services on the main roads and rail routes in North Wales, enabling full-fibre services to key commercial sites across the region. Focussing on developing fibreoptic networks, which are essential for delivering 4G, 5G and gigabit capable broadband.
	Connected Campuses	Ambition North Wales	The project will accelerate the development of a range of digital connectivity options with a current focus at 18 key regional economic sites.
Low Carbon Energy	Cydnerth (Morlais)	Menter Môn	Investing in infrastructure to connect to the National Grid network and monitor marine environmental effects. This will enable an increase in the deployment of turbines by tidal developers and the generation of renewable energy.
	NEW H2	Ambition North Wales	Support delivery of a demonstrator project involving the production of green hydrogen from low carbon energy sources and its use within regional transport networks.
	Egni (Low Carbon Energy Centre of Excellence)	Bangor University	Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales.
	Smart Local Energy	Ambition North Wales	To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions.
	Trawsfynydd	Cwmni Eginio	The site is uniquely placed for a 'First of A Kind' deployment of a Small Modular Reactor (SMR) or Advanced Modular Reactor (AMR). Alongside the public and private sector, the Growth Deal will contribute funding towards enabling infrastructure for this development.
	Holyhead Hydrogen Hub	Menter Môn	This project will build a green hydrogen production facility at Parc Cybi, Holyhead, producing around 2000+kg/day of green hydrogen, supplying road, maritime and rail transport customers across North Wales.
Land and Property	Western Gateway, Wrexham	Ambition North Wales	Delivery of primary services to enable the site to be brought to the market for sale and development.
	Warren Hall, Broughton	Ambition North Wales	Delivery of primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector.
	Parc Bryn Cegin, Bangor	Ambition North Wales	Provide industrial floor space to meet known demand for units.
	Former North Wales Hospital, Denbigh	Ambition North Wales	The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services to bring forward a mixed-use commercial and residential development
	Holyhead Gateway	Stena Line	Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects.
	Wrexham Gateway	Wrexham County Borough Council	This project is a sustainable development of a vibrant regenerated area, creating a focal point to support business investment and a multi-modal transportation hub with links to active travel.
Agri-food and Tourism	Kinmel Studios		This project will design, build and operate film and television studios at Tir Llwyd Enterprise Park along with a training academy and incubator units.
	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector.
	Tourism Talent Network	Grŵp Llandrillo Menai	Future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region.
Innovation in High Value Manufacturing	Responsible Adventure	Zip World	A multi-element project as part of a sustainable and eco-tourism package including a new sustainable Cable Car, Slate Explorer including visitor viewing platform, Swing and an eBus Network.
	Centre for Environmental Biotechnology (CEB)	Bangor University	The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales.
	Enterprise Engineering & Optics Centre	Wrexham University	The Enterprise Engineering & Optics Centre will provide facilities targeted to boost high-level skills development for the region and enable Small and medium-sized enterprises (SME's) and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development in optics, composites and hydrogen fuel cells.