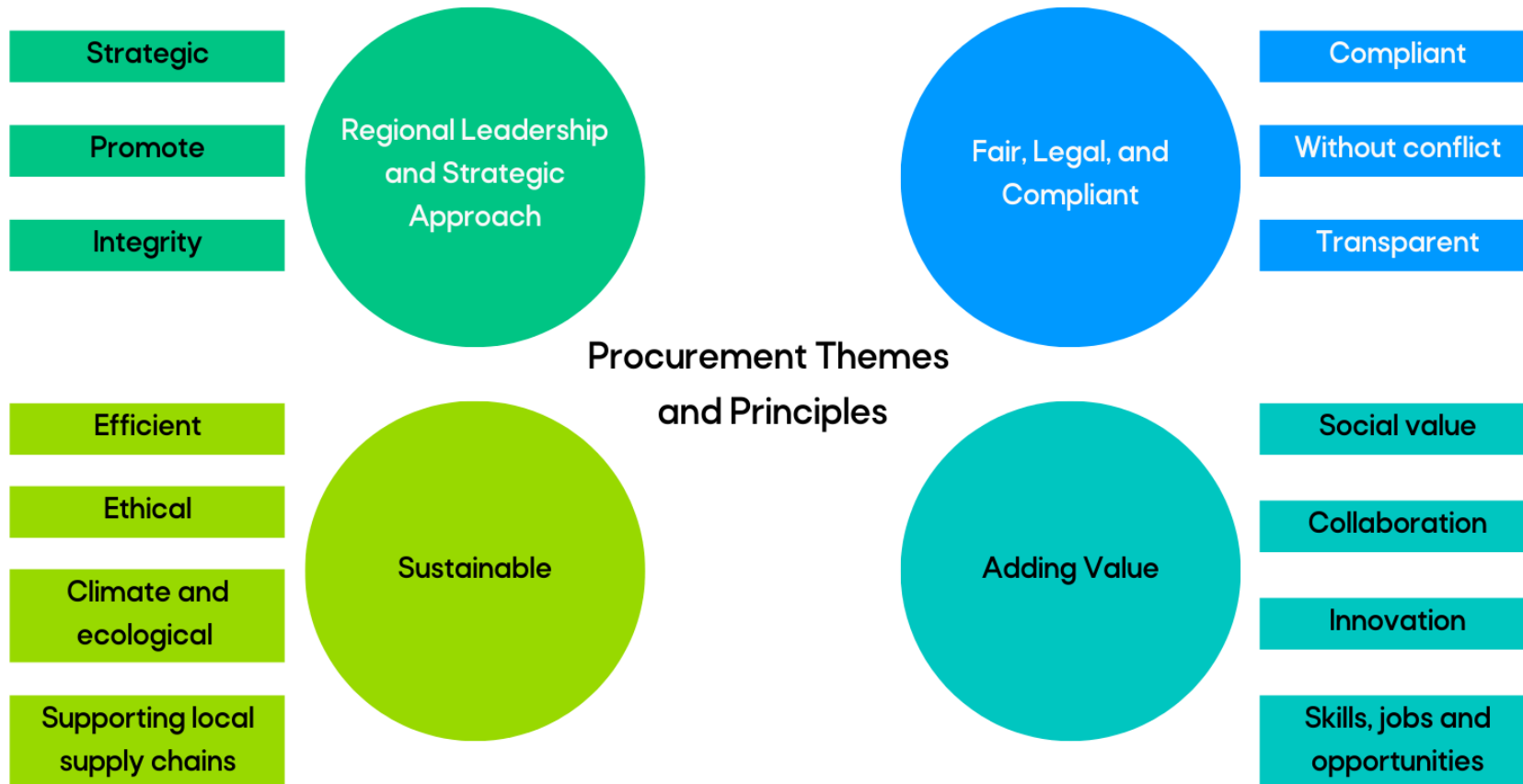




Uchelgais Gogledd Cymru
Ambition North Wales

Procurement Principles

Last updated Jan 2023



Regional Leadership and Strategic Approach

Principles	What is the principle?		Why is this a priority?		How will project sponsors deliver against this?
Promote and Champion	<p>To promote and champion collaborative procurement opportunities, supporting innovation and growth</p> <p>To promote and champion the delivery of social value and community benefits through procurement activity align with and test key policies such as the socio-economic duty and the social partnerships bill.</p> <p>Promote and generate positive awareness of Ambition North Wales and the Growth Deal at all opportunities</p>	→	To provide continuous support and further advance the benefits of each initiative. To seek inclusion and commitment from all stakeholders in order to progress.	→	<p>Through stakeholder engagement opportunities; networking; supplier days and early notification of tender opportunities to provide maximum benefit and opportunity</p> <p>Project sponsors to embed 'The Future Generations Act' lens into all procurement activity contributing where relevant to the 46 national wellbeing indicators for Wales.</p> <p>Use of Ambition North Wales branding on all approved projects</p>
Integrity	Provide good management, maintain professional conduct and control undertaking all activities in an open, consistent and transparent manner.	→	Assures confidence in the process and should inspire honesty, trust, responsibility and reliability. Prevent corruption or collusion with suppliers or others	→	Follow approved processes as laid out, ensure best practice principles are embedded. Provide challenge when there is contravention and non-compliance.
Strategic	To set out clear principles for achieving innovative and sustainable procurement practices with clients, contractors and communities working together	→	To ensure alignment of objectives throughout and to provide consistent and clear ways of working.	→	Project Sponsors will have to demonstrate how their procurement processes deliver against these principles.

Added Value					
Principles	What is the principle?		Why is this a priority?		How will project sponsors deliver against this?
Innovative	With forward thinking, explore new ways of working, with the aims of the project at the fore and thinking in the widest possible terms focusing on economic growth, societal needs and with sustainability in mind.	→	Innovation contributes directly to productivity growth and creates sustainable, high-value jobs along with efficient and effective new ways of working and building on already existing frameworks.	→	Working with a cross functional team, including supply chain, early in the procurement process to identify opportunities for innovation identifying future roadmaps for products/services ensuring sustainability principles are embedded throughout and learning from experience where appropriate.
Skills, Jobs and opportunities	Create recruitment and training opportunities and focus on Targeted Recruitment and training (TR&T), work programmes and skills development.	→	To address the socio- economic impacts of unemployment or economic inactivity particularly for disadvantaged persons and for those within areas of deprivation.	→	Target opportunities and engage with existing mechanisms to support this and target specific groups such as young people or those in areas of deprivation to engage in education and learning/development.
Collaboration	Explore opportunities for aggregation, utilise existing contracting arrangements and work with stakeholders to ensure all needs and aspirations are realised and achieved.	→	Work together to harness expertise, share experiences and aspirations as an integrated team to achieve common goals to achieve project success.	→	Communicate across business and external stakeholders. Seek others views to inform project briefs. Engage in two-way exchange with partners, contractors and communities and ensure local and regional needs and priorities are part of the social value clauses.
Social Value	Maximise Social Value delivered from projects to support regional economic, social, cultural and environmental and wellbeing objectives	→	To build community resilience and contribute to the social, economic and environmental well-being of communities in the region.	→	Value for money will be balanced with whole life cycle cost, efficiency and benefit to the social, economic, cultural and environmental wellbeing. Deliver innovative community benefits by working with contractors to achieve maximum social value achieving additional value for the Welsh public pound. Social value/community benefits clauses will carry a minimum 15% overall scoring weighting or equivalent where appropriate.

Sustainable					
Principles	What is the principle?		Why is this a priority?		How will project sponsors deliver against this?
Climate and Ecological change	<p>Reducing the climate and ecological impact of projects including operational and embedded carbon. Specifically, to support projects to deliver the following aspirations:</p> <ul style="list-style-type: none"> • deliver to net zero operational carbon; • deliver 40% less embodied carbon; • deliver a 10% net benefit for biodiversity. • Maximising the circular economy opportunities. 	→	To address organisational and supply chain carbon footprint and biodiversity impact in line with UK and Welsh Government targets.	→	<p>Application of sustainable procurement practices;</p> <ul style="list-style-type: none"> • Sourcing sustainable construction materials from local sources where possible; • Use of local supply chains; • Working with supply chain to develop innovative solutions • Use of recycled materials • Initiatives to enhance biodiversity on site
Ethical	Promote and encourage ethical and responsible business behaviour helping to protect suppliers and employees, promoting Wales as a good place for doing business.	→	Prevent and help to remove immoral, and illegal practices taking place in supply chains throughout Wales and beyond.	→	Embed the contents of the Welsh Government's Code of Practice for ethical employment in supply chains within tender documents and ensure these are flowed through the supply chain.
Efficient and Effective	To ensure, where possible, all procurement and supply chain activities are repeatable, aligned and consistent across its process and application	→	Ensuring efficiencies are derived within its activities and supporting supply chains to produce desired results without wasting materials, time or energy.	→	Work with recognised process, documentation and systems. Focus on strategic high-level goals to help provide a suitable efficient framework for undertaking procurement activities.
Supporting local supply chains	Support and improve access to tender opportunities for SMEs, micro-SMEs and 3rd sector organisations, and support collaboration between SMEs within the region.	→	Support the economy and help create employment and training opportunities including promotion of Social Enterprises and supported businesses.	→	Ensure supply chain opportunities are visible to Wales based suppliers to compete. Support local supply chains to engage with larger contracts through supply chain briefings and joint bidding opportunities and pipeline of projects.

Fair, Legal and Compliant

Principles	What is the principle?		Why is this a priority?		How will project sponsors deliver against this?
Without Conflict	Take measures at all stages of procurement to identify and manage any potential conflict of interest to avoid distortion of competition and to ensure equal treatment of all potential suppliers	→	Remove and cover situations where staff members and suppliers are compromised and ensuring impartiality and independence in the context of the procurement procedure are maintained	→	Comply with approved Conflict of Interest policies and ensure records are maintained throughout procurement activities
Transparent	To clearly and openly lay out expectations, free from ambiguity providing the most optimum chances for all, and to ensure that all processes and information, where it is not deemed commercially sensitive information, are made available when required.	→	Ensure all parties are provided equal and clear opportunities to participate in activities in a timely manner to avoid errors and optimise opportunities supporting fair and non-discriminatory ways of working	→	Management of records, clear audit trails and embedded into process and culture
Compliant	Maintain business alignment with overarching regulations, policies and internal process and procedures	→	Provides consistent ways of working along with mitigating potential risk of challenge and legal challenge.	→	Build internal process and procedure with external policy in mind. Communicate to wider business and monitor and audit to ensure all are followed. Work within the parameters of public procurement policy